



U.S. Department of Veterans Affairs

Washington State Department of Veterans Affairs
2018 Veteran Service Officer Information Session

Briefed by:

Cesar Romero, Assistant Director, Seattle Regional Office

September 2018



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VBA Beneficiaries Served & Dollars Paid in FY2017



Education

- Paid nearly **\$79B** in Post-9/11 GI Bill benefits to over **1.8M** individuals to date since program inception in 2009
- Provided **\$12B** to **947K** beneficiaries for all EDU programs, processing over **4 million claims**



Life Insurance

- Provides over **\$1.2T** in coverage for service members, Veterans and their families
- Paid **\$2B** in benefits



Vocational Rehabilitation & Employment

- Assisted over **15.5K** Veterans achieve a positive outcome an **8.2%** increase over FY18
- Over **132K** participants in FY17



Pension & Fiduciary

- Paid **\$6.4B** to over **483K** beneficiaries
- Completed **89K** field claims, **8%** more than FY16



Compensation

- Paid **\$72.4B** to nearly **4.5M** beneficiaries
- Completed **1.39M** claims, over **148K** in August 2017, highest production month ever
- Completed claims in an average of 113.3 days



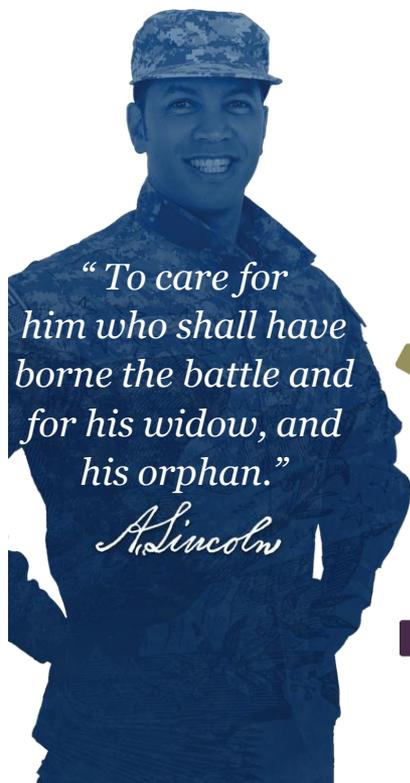
Home Loan Guaranty

- Over **2.89M** VA home loans on the books
- Guaranteed a **record 740.3K** loans in FY17 (**5% more** than FY16) totaling **\$189B**
- Helped a **96.1K** Veterans avoid foreclosure



Benefits Assistance

- Over **8.7M** registered eBenefits users, nearly 1M more than FY16
- Provided over **63K** Transition Assistance services to more than **500K** Servicemembers, Veterans & families



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Paul R. Lawrence , Ph.D.

Under Secretary for Benefits



Paul R. Lawrence, Ph.D. was nominated by President Donald J. Trump to serve as the 7th Under Secretary for Benefits and was confirmed by the United States Senate on April 26, 2018.

As Under Secretary, he leads more than 20,000 employees in the Veterans Benefits Administration (VBA) in the delivery of benefits programs for Veterans, including disability compensation, pension and fiduciary, education, home loan guaranty, vocational rehabilitation and employment, life insurance, and

the Transition Assistance Program. Through a nationwide network of 56 regional offices, special processing centers, and VBA headquarters, he oversees the execution of over \$104B in direct benefits to Veterans and their dependents.

Prior to his confirmation, Dr. Lawrence served as Vice President at Kaiser Associates. He has 30 years of experience working closely with federal leaders as a senior management consultant, serving in leadership positions at such organizations as Ernst & Young, Accenture, the MITRE Corporation, IBM Business Consulting Services, and PricewaterhouseCoopers.

He has researched and written extensively on management and government. He is the co-author of *Succeeding as a Political Executive: 50 Insights from Experience*; *What Government Does: How Political Executives Manage*; and *Paths to Making a Difference: Leading in Government*. He is the co-editor of *Transforming Organizations* and *Learning the Ropes: Insights for Political Appointees*. He served on the Board of Advisors to the Economic Program at the University of Massachusetts and has served on the Board of Advisors of the Thomas Jefferson Public Policy Program at The College of William and Mary. He was twice selected by Federal Computer Week as one of the top 100 public service business leaders.

Dr. Lawrence served in the U.S. Army attaining the rank of Captain. He graduated from the Army's Airborne School and was awarded the Meritorious Service Medal. He earned a Master of Arts and Ph.D. in Economics from Virginia Tech and a Bachelor of Arts in Economics from the University of Massachusetts, Amherst.



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USB Three Areas of Focus

Customer Service



Financial Stewardship

Culture of Collaboration



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Where We're Going: VBA Priorities 2018 & Beyond

DIGITIZATION *and* **AUTOMATION** ←

- **Centralized Intake of Claims Material**
- **Paper Extraction & Digitization of Inactive Claim Files**
- Decision Ready Claims
- Exam Management System
- **Quality Management System**

EFFICIENCY and SERVICE

- Update Performance Standards
- Expand Access to VA Systems
- Modernize the Appeals Process
- **Continue to improve customer service at National Call Centers**
- Improve Dependency Claims Processing
- Update the VA Schedule for Rating Disabilities (VASRD)

STRATEGIC PARTNERSHIPS

- Warrior Training Advancement Course (WARTAC)



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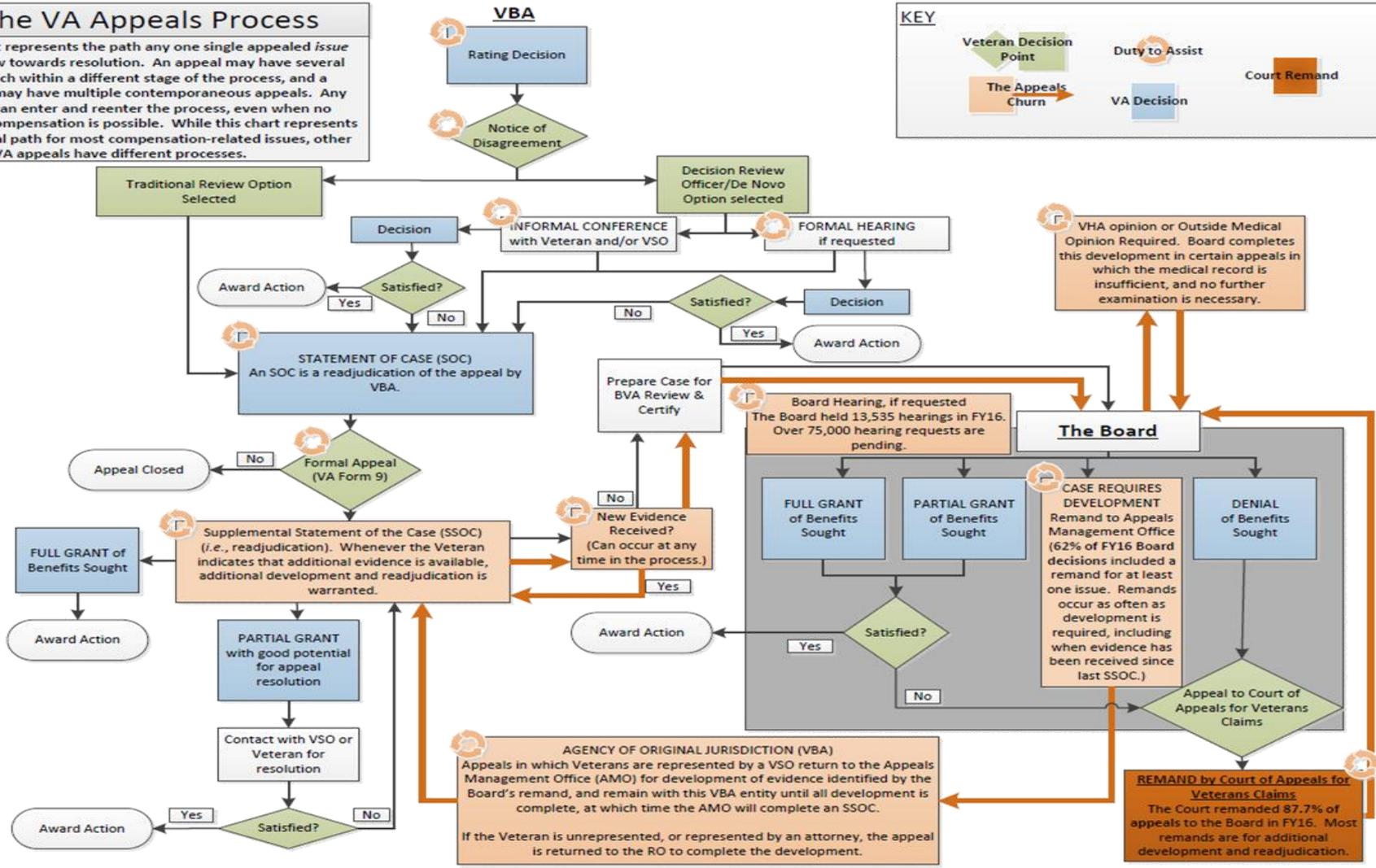


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VA Appeals Process Today

The VA Appeals Process

This chart represents the path any one single appealed issue can follow towards resolution. An appeal may have several issues, each within a different stage of the process, and a Veteran may have multiple contemporaneous appeals. Any Veteran can enter and reenter the process, even when no further compensation is possible. While this chart represents the typical path for most compensation-related issues, other types of VA appeals have different processes.



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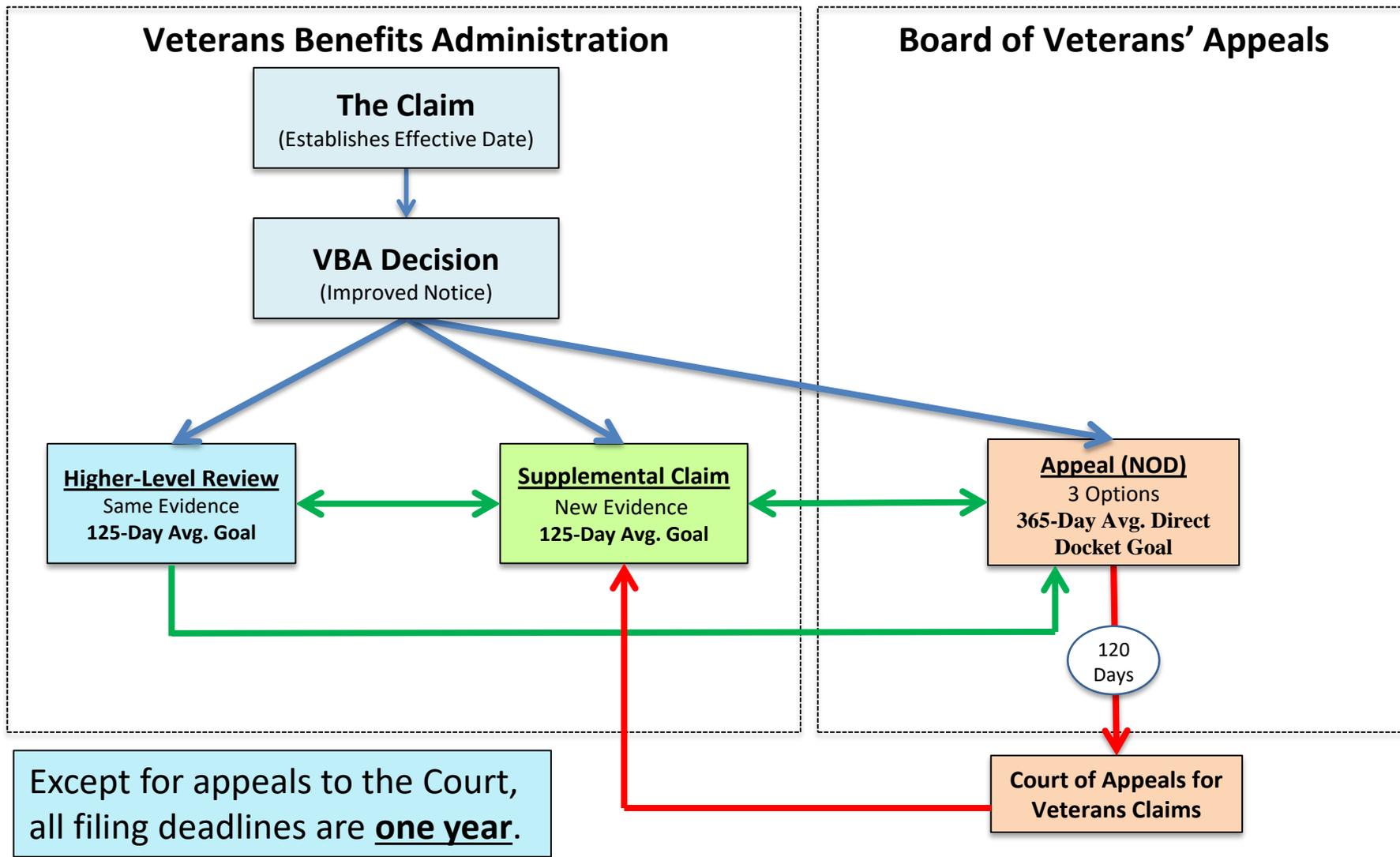
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New Decision Review Process



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Decision Review Operations Center (DROC)

Decision Review Operations Center (DROC)

DROC SeaTac

DROCs Total FTE: 227
 GS-15: 1
 GS-14: 2
 GS-13: 51
 GS-12: 48
 GS-11: 43
 GS-10: 65
 GS-09: 0
 GS-07: 2
 GS-06: 15
 Highest pay level is shown



Onboard Appeals Team: 27
 FTE FY19 Budget: 200
 Total St Pete DROC: 227

Title	Grade	QTY
Supv VSR (DROC Mgr)	GS15	1
Supv VSR (Asst DROC Mgr)	GS14	2
Supv VSR (Coach)	GS13	12
Supv VSR (Asst Coach)	GS12	8
DRO	GS13	31
DRO (RQRS)	GS13	7
VSR (Rating)	GS12	30
VSR (AQRS)	GS12	7
VSR	GS7/10	65
VSR (Authorizer)	GS11	40
Claims Assistant	GS6	15
Management Analyst	GS13	1
Management Analyst	GS12	1
Support Services Supervisor	GS12	1
Training Coordinator	GS12	1
Financial Admin Specialist	GS11	2
Financial Accounts Tech	GS6/7	2
HR Specialist	GS9/11	1
Total		227

Approved by:

 David R. McLenachen
 Director, AMO


 Date



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New Process – VBA Lanes

Supplemental Claim Lane

- VA will readjudicate a claim if “new and relevant” evidence is presented or identified with a supplemental claim (**open record**)
- VA will assist in gathering new and relevant evidence (**duty to assist**).
- Effective date for benefits always protected (submitted within 1 year of decision)
- Replaces “reopening” claims with “new and material” evidence

Higher-Level Review Lane

- More experienced VA employee takes a second look at the same evidence (**closed record and no duty to assist**)
- Option for a one-time telephonic **informal conference** with the higher-level reviewer to discuss the error in the prior decision
- *De novo* review with full difference of opinion authority
- Duty to assist errors returned to lower-level for correction (**quality feedback**)



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New Process – Appeal Lane

Evidence Only Docket

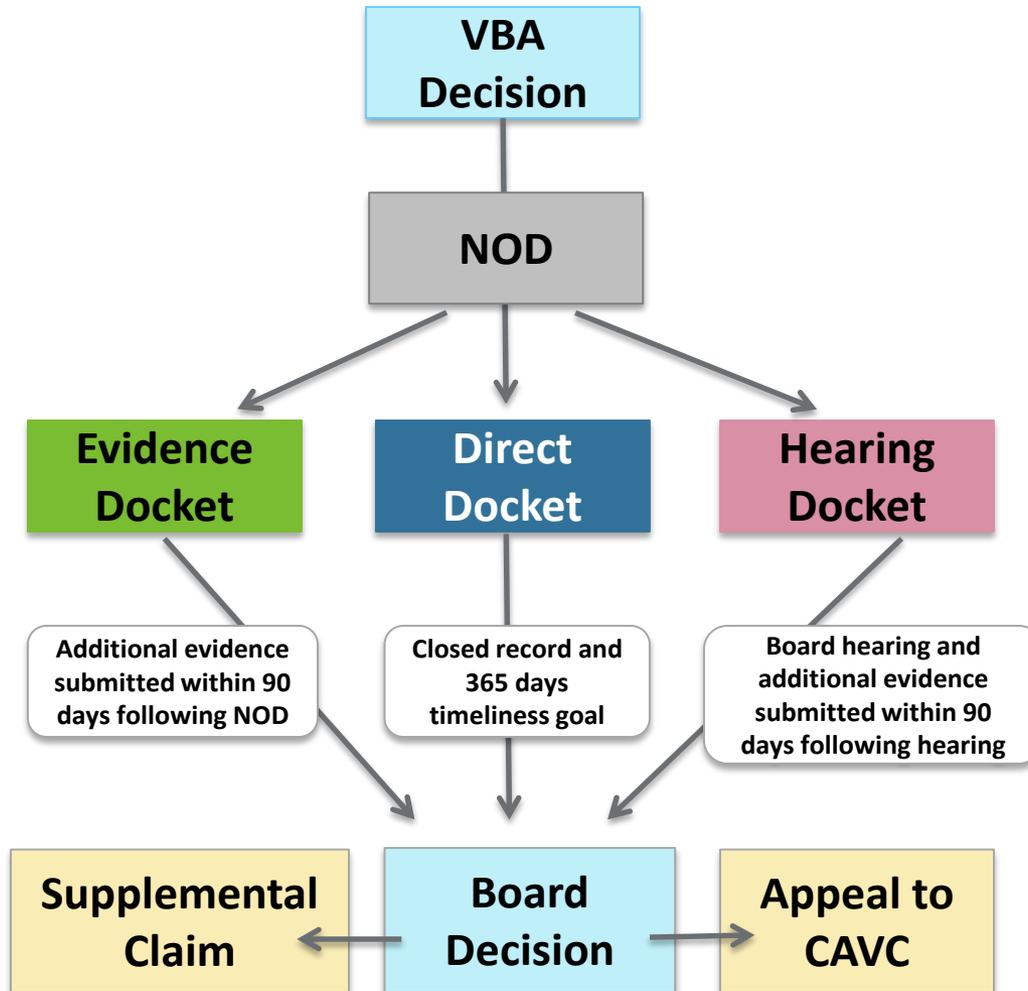
When this option is selected on the NOD, the appellant may submit evidence within the 90 day window following submission of the NOD. The Board does not have a duty to assist and the record is otherwise closed.

Direct Docket

When this option is selected on the NOD, the appellant receives direct review by the Board of the evidence that was before VBA in the decision on appeal. The Board has a 365-day timeliness goal for this docket. [Quality feedback loop for VBA.](#)

Hearing Docket

When this option is selected on the NOD, the appellant will be scheduled for a Board hearing. Additionally, the appellant may submit evidence within the 90 day window following the scheduled hearing. The Board does not have a duty to assist and the record is otherwise closed.



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